

**COMMUNITY LENDING PLAN**  
**Federal Home Loan Bank of San Francisco**  
**Year 2003**

**I. Workforce Housing Initiative**

- A. Implement Program:
  - 1. Work with California State University officials to implement program on high cost campuses.
  - 2. Work with San Francisco Chamber of Commerce to implement program in San Francisco.
  - 3. Develop program that can be implemented in counties in the District that have a low homeownership affordability index.
  - 4. Build workforce partnerships with other communities in Bank's district and provide alternative structures to the program as appropriate.
- B. Promote program to Bank's members to encourage their participation.

**II. Develop and maintain relationships with community and economic development organizations**

- A. Participate and support conferences and workshops sponsored by community organizations.
- B. Sponsor and co-sponsor workshops and meetings to promote relationships between the Bank, its members and faith-based organizations.
- C. Provide technical assistance to community and economic development organizations on the Bank's programs and products.
- D. Provide support to faith-based organizations to link such organizations to sources of technical assistance, experienced partners in community development and to advocacy groups to help promote community development initiatives in their neighborhoods.
- E. Explore opportunities to involve the Bank and its members with the New Markets Tax Credit Initiative.

**III. Community Support Program Activities**

- A. Promote affordable housing finance and administer the Affordable Housing Program.
- B. Administer the IDEA Homeownership Set-Aside Program.

- C. Implement a Homeownership Set-Aside Program to work in conjunction with the Workforce Housing Program.
- D. Conduct workshops on affordable housing.
- E. Promote CIP for affordable housing.
- F. Promote ACE to support community lending and economic development.
- G. Promote Bank letters of credit to support affordable housing and community lending.

**IV. Performance Goals for 2003**

- A. CIP and ACE advances: 40
- B. Letters of credit for affordable housing: 5
- C. Conduct Bank sponsored affordable housing and monitoring workshops: 8
- D. Participate and support conferences, workshops and meetings with community and economic development organizations: 30
- E. Provide technical assistance for affordable housing and economic development: 30